

Going Forward to Thrive

PETRONAS Group Financial Results Announcement

Fourth Quarter and Year
Ended 31 December 2021

Financial and Operational Results
by EVP & Group CFO

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Key Messages

- Quarter 4 2021 saw **improved Brent Price** mainly due to **increase in economic activities globally** coupled with **oil supply disruptions** at Ecuador, Nigeria and Libya.
- Capitalising on the improved macroeconomics landscape and leveraging on its integrated business, PETRONAS delivered **strong financial performance** for the year ended 2021 – registering **PAT of RM48.6 billion**, **EBITDA of RM100.5 billion** and **CFFO of RM78.6 billion**.
- PETRONAS **continues to be vigilant** on the heightened market volatility and uncertainty.
- PETRONAS **intensifies progress** towards **energy transition**, accelerates efforts in **pursuing growth in non-traditional business** whilst **strengthening its core business**. Being a responsible organization, PETRONAS is **committed to reduce emissions** from its operations and the wider supply chain.
- PETRONAS remains resolute in **maximising value to its stakeholders** and **creating positive social impacts** to the society.

Strong Performance driven by Execution at Pace against Favorable Market Conditions

Performance (RM Bil)	FY2021		FY2020
Revenue	248.0	↑ 39%	178.7
Profit After Tax / (Loss After Tax)	48.6	↑ >100%	(21.0)
Group Costs	204.4	↑ <1%	204.2
Cash Flows from Operating Activities	78.6	↑ 93%	40.7
EBITDA	100.5	↑ 82%	55.3

Financial Position (RM Bil)	31 Dec 2021		31 Dec 2020
Total Assets	635.0	↑ 11%	574.1
Shareholders' Equity	350.9	↑ 6%	330.6



70% ↑ Average Brent (USD/bbl)
\$70.91
 FY2020 \$41.67

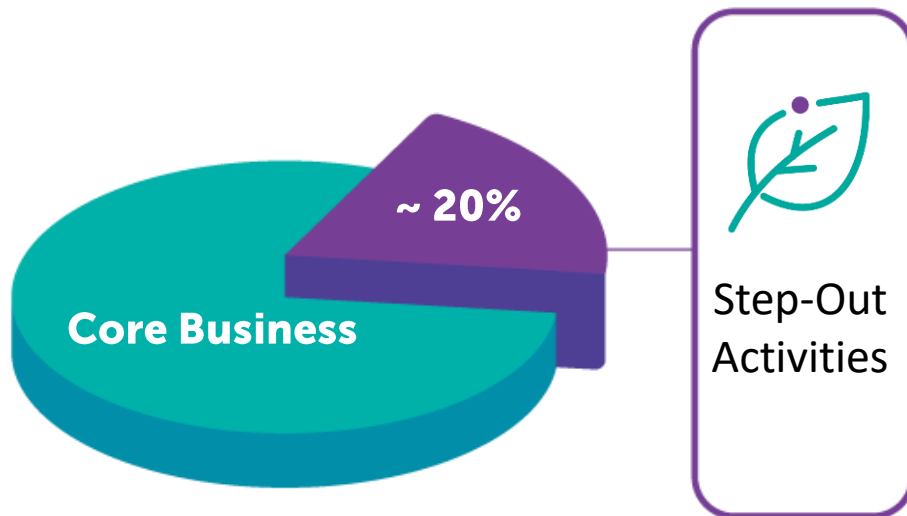
52% ↑ Average JCC Single-month¹ (USD/bbl)
\$69.53
 FY2020 \$45.72

MYR strengthens MYR/USD²
RM4.14
 FY2020 RM4.20

¹ Represents published price, not actualised price
² Average exchange rate

Notwithstanding prolonged movement restrictions & supply chain challenges, PETRONAS is Committed to Strengthen Core Business and Pursue Growth

5-Year Capital Allocation



Upholding Strict Capital Discipline

Capital Investments

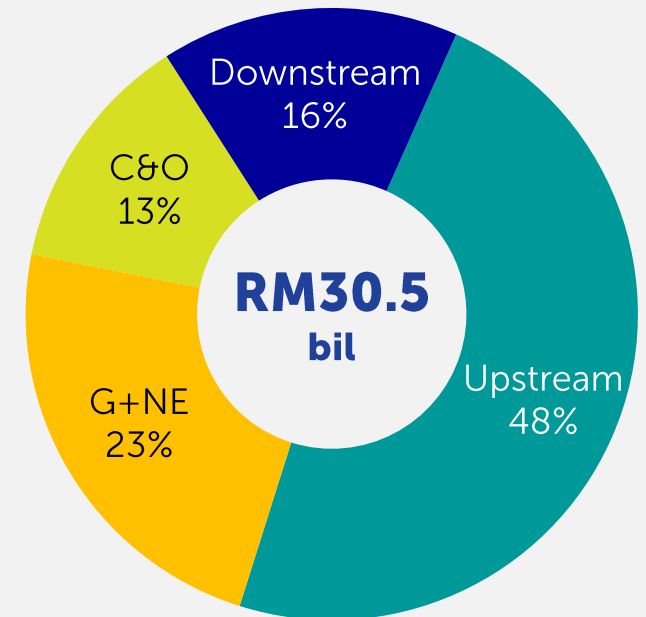
FY2021

RM30.5bil

9%

FY2020

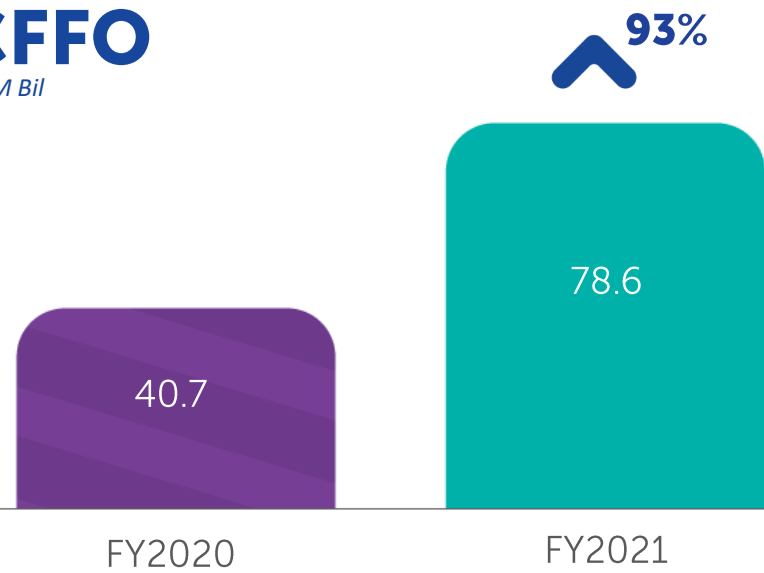
RM33.4bil



- Many projects were affected by the prolonged movement restriction order, coupled with supply chain interruptions.
- Activities have been picking up since early 2022 in line with re-opening of borders and ease of traveling.

Robust CFFO supports CAPEX, commitment towards Stakeholders and Community Wellbeing

CFFO
RM Bil



CAPEX
RM 30.5 Bil



Dividend Payments
RM 25.0 Bil



Federal Taxes & Duties¹
RM 19.9 Bil

State Sales Tax
RM 3.3 Bil



National Trust Fund
RM 100 Mil



Nation's Sustainability
and Community Wellbeing²
> RM 600 Mil

¹ Includes cash payment and export duty

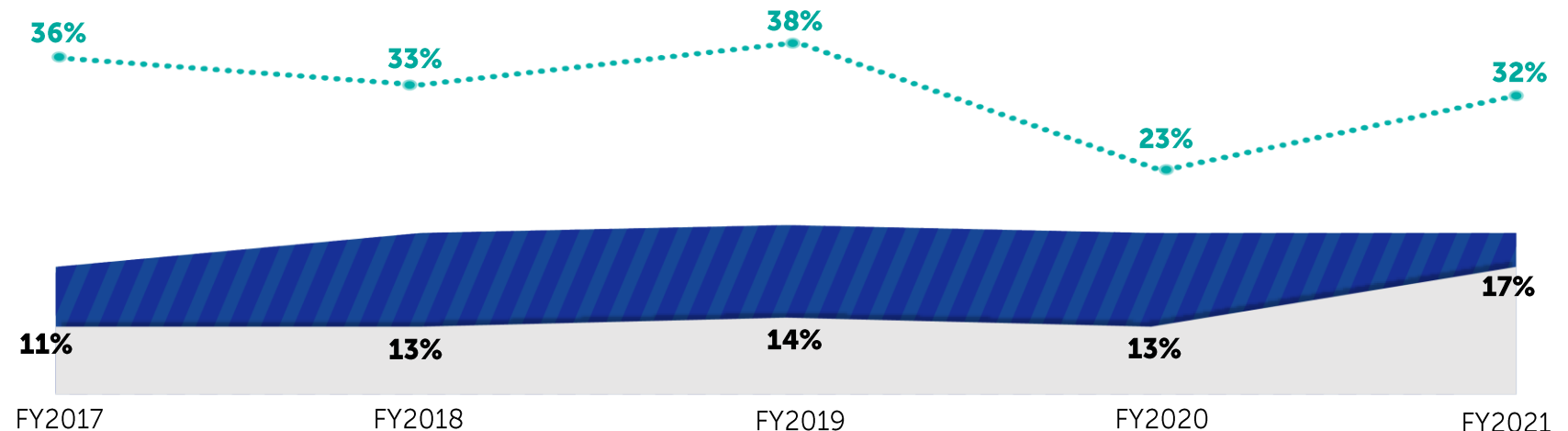
² Includes education and sponsorship, employment opportunities, COVID aid & flood relief

CFFO over Revenue

PETRONAS continues to lead its peers on CFFO margin, reflecting efficiency in converting revenue into cash

PETRONAS Peer Group*

* Peer Group range comprises BP, Chevron, ExxonMobil, Shell, and TotalEnergies

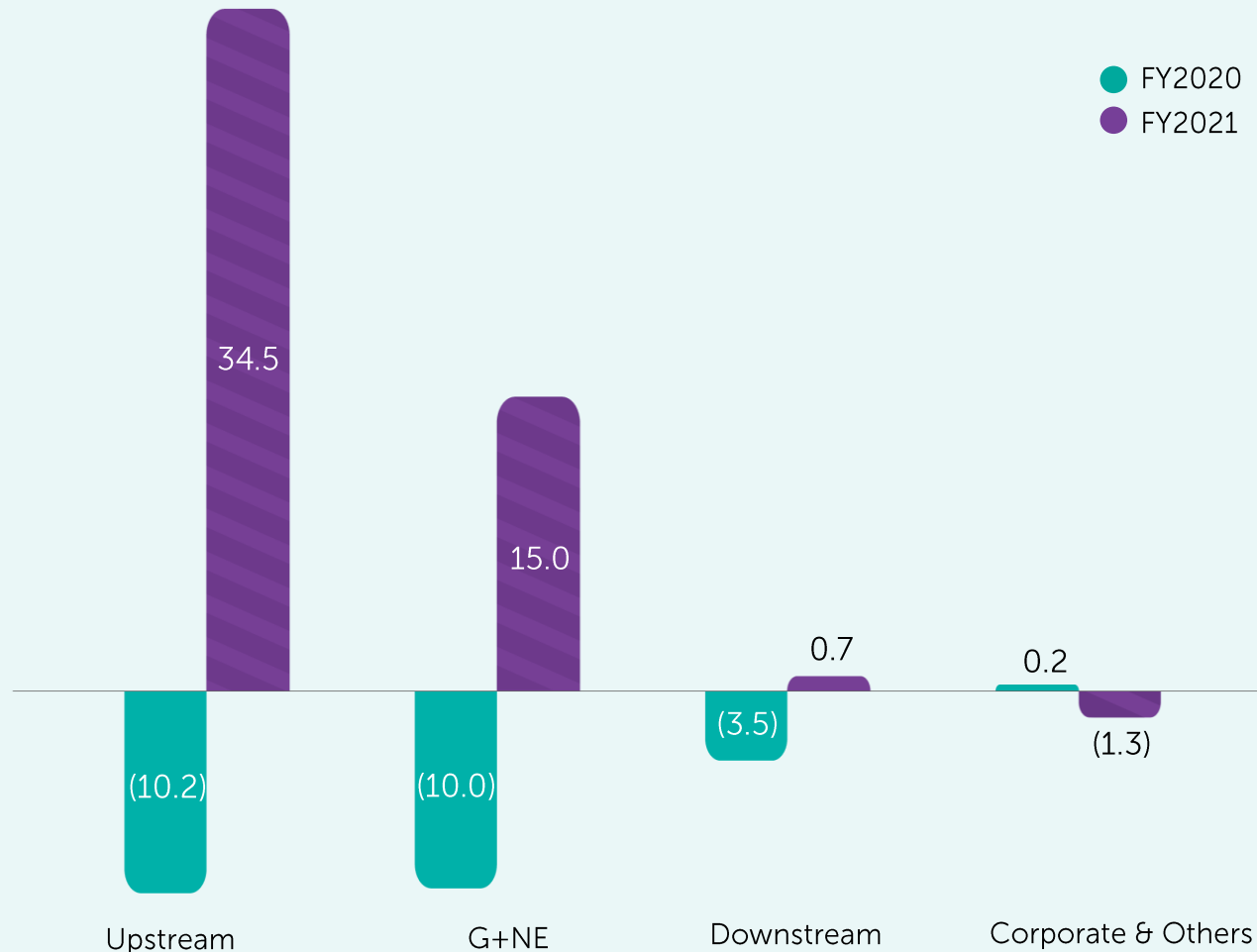


Strong Financial Results backed by Commendable Business Performance across the Value Chain

Profit After Tax / (Loss After Tax)

RM Bil

FY2020
FY2021



Upstream:

PAT primarily driven by higher revenue and lower impairment losses on assets, negated by higher tax, product cost and cash payment, in line with higher prices.

Gas and New Energy:

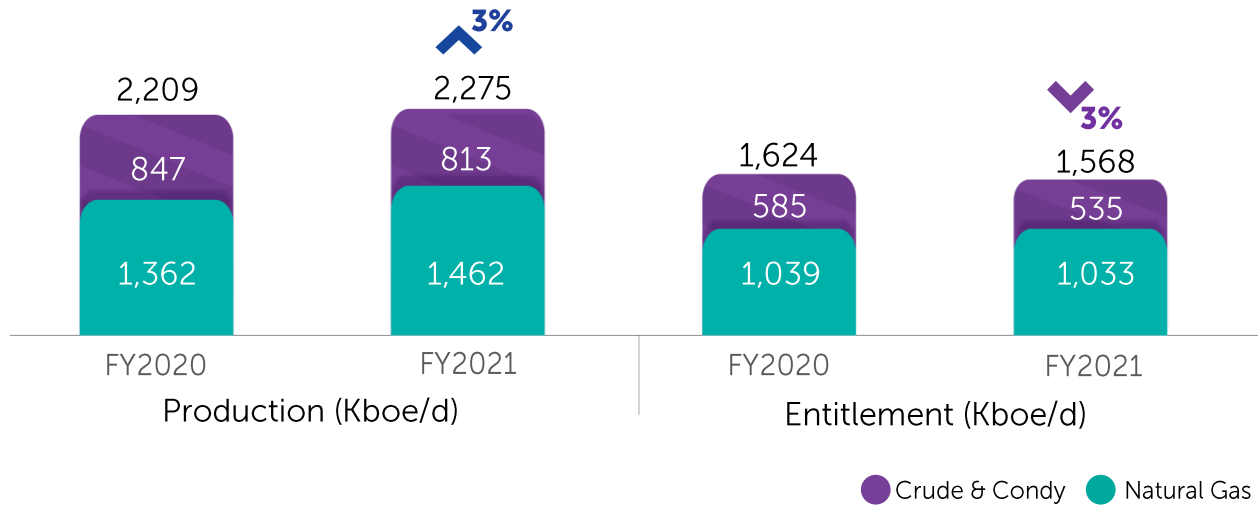
Similarly, PAT mainly driven by higher revenue, coupled with lower impairment losses on assets, partially offset by higher product costs.

Downstream:

PAT contributed mainly by improved petrochemicals and refining margins, negated by higher impairment losses on assets.

Corporate & Others:

LAT due to higher operating expenditure, cushioned by lower impairment losses and favourable foreign exchange gain as a result of strengthening US Dollar against Ringgit.



Maximising Cash Generators

21 Projects achieved First Hydrocarbon

22 Projects achieved Final Investment Decision


8 Exploration discoveries


7 Production Sharing Contracts signed in 2021



6 Offshore Exploration Blocks awarded during Malaysia Bid Round 2021



 PC (Jabung) Ltd., and its partners signed 20-year extension for the Jabung PSC in Indonesia

 PETRONAS Petróleo Brasil Ltda. and consortium partners won the Sépia field

Operational Excellence



Remote operations at 8 drilling rig sites through off-site monitoring and supervision by utilising Directional Drilling & Measurement While Drilling, wireline and wearable technologies resulting in safer operations, better cost efficiency while reducing carbon footprint.



Completed 8 GHG emissions reduction projects in Malaysia with expected cumulative GHG emissions reductions at 3.83 million tCO₂e per year.



PCSB received 15 Gold Merit Awards and 6 Gold Class 1 Awards during the 39th MSOSH Award ceremony in November 2021.

Expanding Core Business



PETRONAS E&P Argentina S.A. (PEPASA) achieved 1st full-cargo export of Medanito crude to Trafigura and Petrobras in December 2021. A total of 6 cargoes exported in 2021, making PEPASA amongst the top 3 exporters of Medanito crude.

Stepping Out



Three agreements were signed; Sarawak Shell Berhad, POSCO International Corp and POSCO Engineering & Construction Co. Ltd, as well as ExxonMobil Exploration and Production Malaysia Inc. to collaborate in carbon capture and storage solutions.

Maximising Cash Generators



12,000

total LNG cargoes delivered to date from PETRONAS LNG Complex



697MMscfd

of natural gas deals secured



5 Carbon Neutral

LNG deals concluded to-date with Shikoku Electric, Shenergy and Hiroshima Gas



6.69 MTPA

of LNG sales concluded



2 FEED Contracts

awarded for a nearshore LNG plant in Sabah with a minimum production capacity of 2.0 MTPA



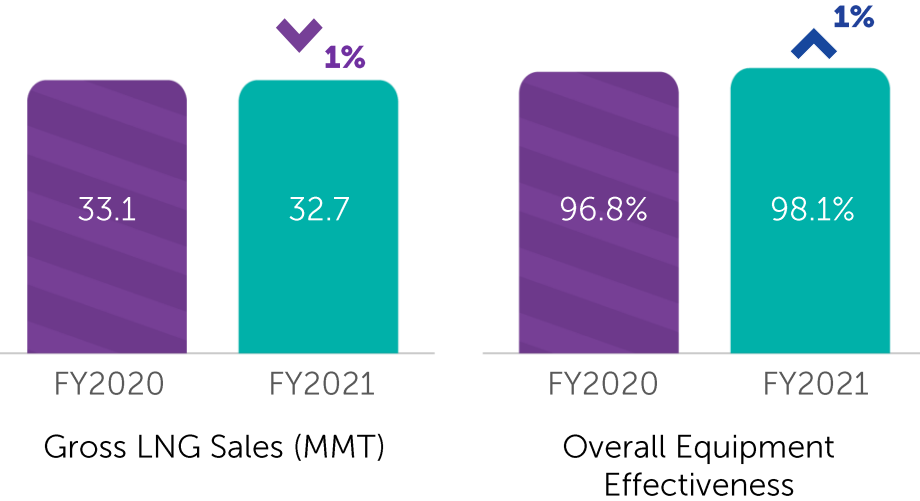
2,026

of LNG deliveries in ISO tanks completed



960

of innovative Virtual Pipeline System and LNG Bunkering deliveries



Stepping Out



≈ 1 GW*

Solar capacity in Malaysia and India

**in operation and under development*



PETRONAS

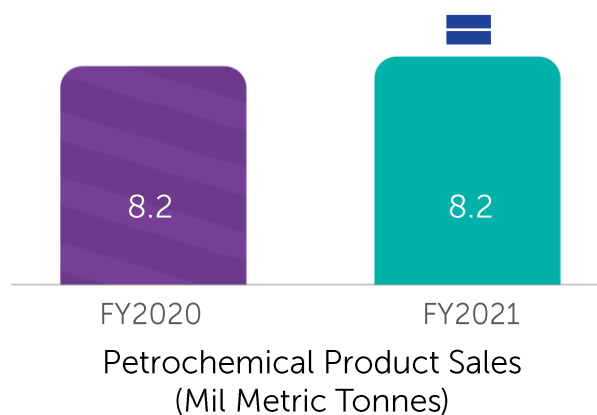
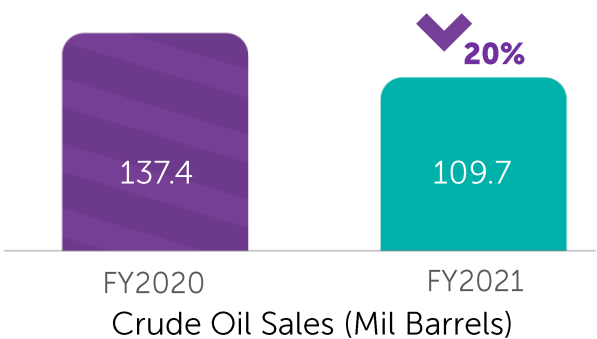
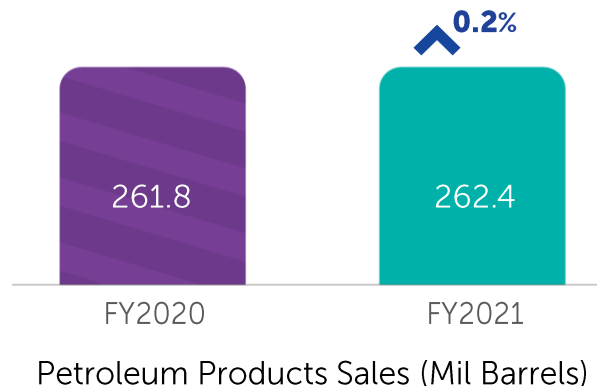
Sumitomo Corporation

TOKYO GAS

Conducted joint-feasibility study with Sumitomo Corporation and Tokyo Gas to explore the production of carbon-neutral methane

Downstream

Improved Profitability contributed by Market Recovery and Sustained Operational Performance



Maximising Cash Generators



93%
Overall Equipment Effectiveness (OEE)



21.2 Bil
Litres of overall marketing sales volume



93%*
Petrochemical Plant Utilisation
* Based on Nexant



10.4 Mil
Metric tonnes of petrochemicals production volume

PETRONAS MARINE

PETRONAS Marine completed its first LNG bunkering operations in Sabah for the 180,000-tonne LNG-powered vessel, HL Green, supplying cleaner energy solution for the use of the vessel. This signifies a major step towards developing Malaysia as an LNG bunkering hub.

Stepping Out



BRB International commenced commercial operations of its 8,000 tonnes per year silicone blending facility in Gebeng, Kuantan. The facility manufactures cosmetic grade silicone gum blend, technical and food grade silicone emulsion, and silicone antifoam for the Asia-Pacific and Middle East-Africa regions. It is the first and only producer of silicone antifoam in Southeast Asia.



PDB and PETCO Trading (UK) Ltd, together with Malaysia Aviation Group and Neste, celebrated a significant milestone when a flight by Malaysia Airlines, safely landed in Kuala Lumpur, fuelled by Sustainable Aviation Fuel (SAF). The flight from Amsterdam was using a blend mixture of approximately 38 per cent SAF made from waste and residue as well as conventional jet fuel.



PDB signed MoU to deploy Direct Current Fast EV chargers at PETRONAS stations by the first half of 2022, in anticipation of the shift towards more energy efficient vehicles. The deployment will provide end-to-end coverage of faster charging facilities leveraging PDB's extensive network of stations along the North-South Expressway and part of the East Coast Expressway.

Thank you for your passion!

